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Letter of Transmittal

W66 N215 Commerce Court Cedarburg, Wisconsin 53012 (414) 375-4750 • (800) 645-7365 Fax (414) 375-9680

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SITE INVESTIGATION PROPOSAL

DRY CLEANER FACILITY 6854 WEST BELOIT ROAD MILWAUKEE, WISCONSIN

January 12, 2001

MR. NORMAN GETZ GRAFTON, WISCONSIN

SITE INVESTIGATION PROPOSAL

DRY CLEANER FACILITY 6854 WEST BELOIT ROAD MILWAUKEE, WISCONSIN

January 12, 2001

MR. NORMAN GETZ GRAFTON, WISCONSIN

KEY ENGINEERING GROUP, LTD.

Gregory L. Johnson, CHMM, P.H., P.G., P.E. Senior Engineer/Scientist

Curtis M. Hoffart, CHMM Project Scientist

Kenneth W. Wein, CHMM President

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INTRODUCTION

Key Engineering Group, Ltd. (KEY) is pleased to provide Mr. Norman Getz with a proposal for site investigation services at the dry cleaning facility located at 6854 West Beloit Road, Milwaukee, Wisconsin. This proposal was prepared in accordance with the December 26, 2000 *Request for Proposal Within DERP Program* prepared by Reinhart, Boerner, Van Deuren, Norris & Rieselbach, S.C.

- KEY has completed and is in the process of conducting site investigations at numerous sites involving chlorinated solvent contamination, including dry cleaner sites.
- ✓ KEY has working knowledge of the NR 169 Dry Cleaner Environmental Response Program (DERP). KEY is actively working on sites in DERP.
- ✓ KEY achieved the first Wisconsin Department of Natural Resources (WDNR) site closure based on development of a site-specific soil cleanup standard for Tetrachloroethene (PCE) (common dry cleaning solvent) which resulted in an approximate \$500,000 savings to our client.
- KEY is aggressive, experienced and successful in maximizing environmental fund cost reimbursement for our clients.
- KEY will maintain continuous focus on the overall objective of achieving WDNR case closure in the most cost-effective and timely manner possible.
- ✓ KEY's approach will be consistent with the requirements of DERP.

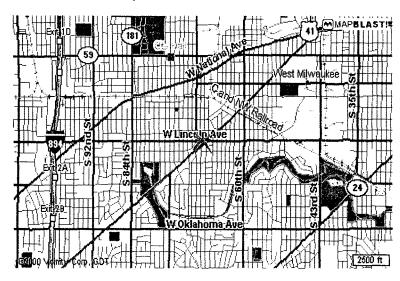


PROJECT UNDERSTANDING

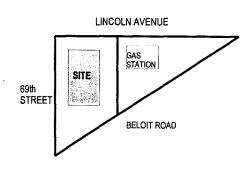


The following is a summary of KEY's understanding of the site:

The site location is depicted below.



Based on a review of aerial photographs (see attached), the subject site is approximately ½ to ½ acre and the building covers a majority of the northern site area. It appears that the site is bound to the north by West Lincoln Avenue, on the south by West Beloit Road, to the west by 69th Street and on the east by a commercial property (understood to be a gasoline service station). A site schematic is depicted below:



It is KEY's understanding that the building contains two dry cleaning machines, a boiler room, an office and a laundromat service area.



KEY ENGINEERING GROUP, LTD.

- Consulting Engineers
- Environmental/Civil/Geotechnical/Compliance
- Client Service/Quality Engineering/Practical/ Cost Effective Solutions
- Inc. Magazine's List of Top 500 Fastest-Growing
 Private Companies in America
- Industrial/Commercial/Municipal/ Financial/Legal

STAFF

Professional Engineers
Professional Geologists
Certified Hazardous Materials Managers
Certified Industrial Hygienists
ISO 14001 Lead Auditors
Civil, Environmental and Geotechnical Engineers
Geologists and Hydrogeologists
Chemists and Biologists
Health and Safety Specialists
Certified Site Assessors
Registered Environmental Assessors
Asbestos Inspectors/Supervisors
Lead Inspectors/Risk Assessors
Licensed Wastewater Treatment Plant Operators

SERVICES PROPERTY DEVELOPMENT

Environmental assessments
Asbestos and lead inspections and management
Property condition assessments
Grant and cost reimbursement program funding
Geotechnical engineering
Construction testing/monitoring
Stormwater management
Environmental impact studies
Forensic evaluations
Litigation support

INVESTIGATION AND REMEDIATION OF ENVIRONMENTAL CONTAMINATION

Innovative/risk-based management strategy Industrial/commercial/municipal/landfill sites

ENVIRONMENTAL MANAGEMENT

Environmental management systems Risk management/process safety Pollution prevention Waste minimization ISO 14001 Training/education

ENVIRONMENTAL ENGINEERING/COMPLIANCE

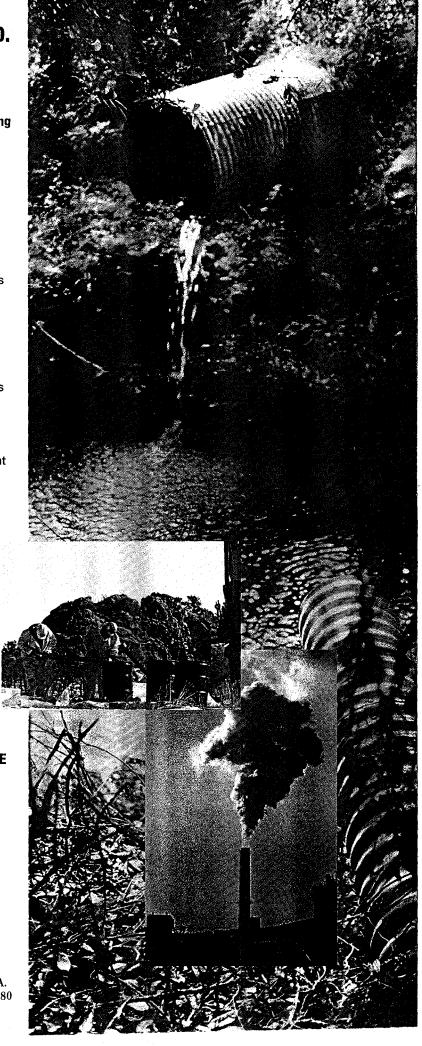
Air pollution control Water/wastewater/stormwater Solid and hazardous waste management Health and safety/industrial hygiene Storage tank management



<u>Inc</u> 500

Environmental - Civil/Geotech - Compliance

W66 N215 Commerce Court Cedarburg, WI 53012 U.S.A. Ph: (414) 375-4750 (800) 645-7365 Fax: (414) 375-9680 E-mail: mail@keyengineering.com
Web Site: www.keyengineering.com



STATEMENT OF QUALIFICATIONS

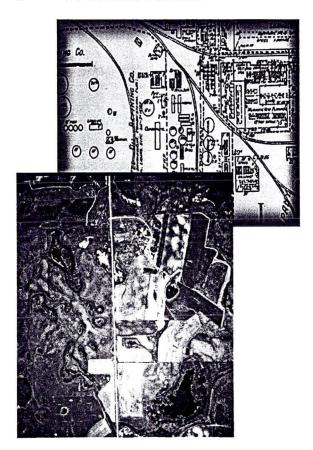
KEY ENGINEERING GROUP

	ENGINEERING CONSULTING	Delegate in March 1999 Trade Mission to India and November 1999 Trade
•	Environmental	Mission to Australia with Wisconsin
•	Civil	Governor and the Department of
•	Geotechnical	Commerce
•	Compliance	
	STAFF	Inc. Magazine's List of Top 500 Fastest-Growing Private Companies
•	Professional Engineers	in America
•	Professional Geologists	
•	Professional Hydrologists	
•	Certified Hazardous Materials Managers	Metropolitan Milwaukee Association
•	ISO 14001 Lead Auditors	of Commerce Council of Small
•	Environmental/Civil/Geotechnical Engineers	Business Executives Future 50 List
•	Geologists/Hydrogeologists	
•	Chemists and Biologists	
•	Certified Site Assessors	
•	Asbestos Inspectors/Supervisors	
•	Lead Inspectors/Risk Assessors	
	CLIENTS	
•	Industrial	
•	Commercial	
•	Residential	
•	Agricultural	
•	Governmental/Municipal	Α
•	Financial	
•	Legal	
•	Construction	
•	Petroleum Peyroleners/Peoliters	
•	Developers/Realtors Educational	
•		
•	Transportation	

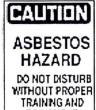


ENVIRONMENTAL ASSESSMENT

- PHASE I ENVIRONMENTAL ASSESSMENT
- ☐ TRANSACTION SCREEN



□ ASBESTOS/LEAD INSPECTION



EQUIPMENT

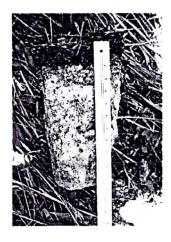
ENVIRONMENTAL IMPACT ANALYSIS

- NATIONAL ENVIRONMENTAL POLICY ACT (NEPA)
- Environmental Assessment
- Environmental Impact Statement
- NHPA Section 106 Analysis



□ WETLAND STUDIES

- Wetland Delineation
- Wetland Mitigation Analysis
- Clean Water Act Permitting

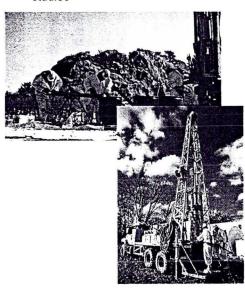




ENVIRONMENTAL CONTAMINATION

→ SITE INVESTIGATION

- Source identification/"fingerprinting"
- Soil/sediment/groundwater/surface water
- Petroleum, industrial solvents, heavy metals, PCBs/pesticides
- Hydrogeologic, geophysical, biodegradation studies



- RISK-BASED CORRECTIVE ACTION ANALYSIS
- CONTAMINANT FATE AND TRANSPORT ANALYSIS
- ☐ RISK ASSESSMENT
- Conceptual model development
- Qualitative and quantitative analysis

FEASIBILITY STUDY

- Remedial action options evaluation
- Cost estimating

REMEDIAL ACTION

- Ex-situ/in-situ soil/groundwater remedial action
- Innovative (phytoremediation)
- Solid and hazardous waste sites
- Free-product recovery
- Remedial action by natural attenuation (RNA)
- Engineering controls
- Institutional/administrative controls



COORDINATION WITH CONSTRUCTION

- Site development/brownfield redevelopment
- Road and rail construction

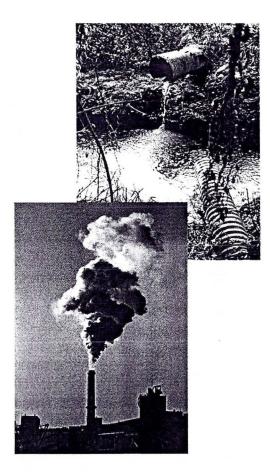
- RCRA CORRECTIVE ACTION
- CERCLA REMEDIAL AND REMOVAL ACTIONS
- OPERATION AND MAINTENANCE



COMPLIANCE

ENVIRONMENTAL ENGINEERING

- Air pollution control
- Water, wastewater and stormwater



ENVIRONMENTAL MANAGEMENT

- Pollution prevention
- Waste minimization
- Environmental Management Systems
- ISO 14001 Lead Auditors

☐ COMPLIANCE

- Compliance audits
- Air permitting
- Air emissions inventory reporting
- Hazardous waste reporting
- SARA Title III reporting
- Toxic Release Inventory reporting
- Stormwater permits/management plans
- NPDES permits

□ ENVIRONMENTAL SAFETY

- Spill Prevention, Control and Countermeasures Plans
- Process Safety Management Plans
- Risk Management Plans

☐ HAZARDOUS WASTE MANAGEMENT



UNDERGROUND AND ABOVEGROUND STORAGE TANKS MANAGEMENT

- Site assessment
- Closure documentation and reporting



CIVIL

GEOTECHNICAL

CIVIL ENGINEERING

Civil/development engineering

Grading/pavement plans
Utility plans

Hydrological analysis

Stormwater retention/detention analysis Floodplain analysis Dam failure/stability analysis

Treatment wetland design

Stormwater Wastewater

CONSTRUCTION SERVICES

- Bid documents/specifications
- As-Built documentation
- Construction management
- Fill control and compaction testing
- Foundation subgrade evaluation
- Pavement placement monitoring
- Concrete testing
- Construction monitoring

☐ GEOTECHNICAL EXPLORATION



GEOTECHNICAL ENGINEERING

- Foundations
- Pavements
- Slope stability
- Settlement
- Landfill liner/cover system design
- Forensic evaluations



PROJECT MANAGEMENT

- ☐ INTEGRAL PROJECT TEAM MEMBER THROUGH
- Quality Engineering

Project Team Customized Specifically to Client's Needs and Project Goals

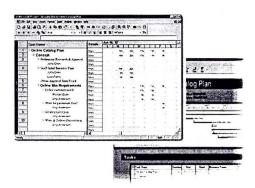
Superior Communication

Appropriate and regular reporting from the project team to the Client

Clear channels of communication between the project team, the Client and its representatives

Schedule Maintenance

Timely completion of work according to an established project schedule



Cost Effectiveness

Costs within the established budget

GRANT/REIMBURSEMENT PROGRAMS

- AGGRESSIVE AND EXPERIENCED
- BROWNFIELDS
- One of the first State of Wisconsin Brownfields Program Grants
- WASTE REDUCTION AND RECYCLING DEMONSTRATION GRANT PROGRAM
- Wisconsin Waste Reduction and Recycling Demonstration Program Grant for the study of phytoremediation
- PETROLEUM ENVIRONMENTAL CLEANUP FUND ACT PROGRAM
- Greater than 99% reimbursement of Petroleum Environmental Cleanup Fund Act (PECFA) claims for our clients
- DRY CLEANER ENVIRONMENTAL RESPONSE FUND PROGRAM



GREGORY L. JOHNSON, CHMM, P.H., P.G., P.E. SENIOR ENGINEER/SCIENTIST

Education

M.S.E. Geotechnical Engineering, Purdue University, West Lafayette, Indiana.

B.S.E. Civil/Geological Engineering, Purdue University, West Lafayette, Indiana.

B.S. Geology, Purdue University, West Lafayette, Indiana.

Professional Registrations and Certifications

Registered Professional Engineer - Wisconsin, Tennessee

Registered Professional Geologist - Wisconsin, Illinois, Tennessee

Registered Professional Hydrologist - Wisconsin

Certified Hydrogeologist - Wisconsin, per Wisconsin Administrative Code

Certified Hazardous Materials Manager - Master Level

American Society of Civil Engineers - Member Status

American College of Forensic Examiners/American Board of Engineering and Technology

Diplomat Status in Forensic Engineering and Technology

Professional Experience

KEY ENGINEERING GROUP, LTD., Cedarburg, Wisconsin (1995 to present), Senior Engineer/Scientist..

RUST ENVIRONMENT AND INFRASTRUCTURE, Sheboygan, Wisconsin (1992 to 1995), Project Manager/Engineer.

HARZA ENGINEERING (ENVIRONMENTAL SERVICES), Chicago, Illinois (1989 to 1992), Staff Engineer.

PURDUE UNIVERSITY, Civil Engineering Department, West Lafayette, Indiana (1987 to 1989), Research Assistant.

- Environmental assessment
- Remedial and hydrogeological investigation
- Hydrological and geotechnical study
- Contaminant fate and transport evaluation
- Risk assessment and feasibility study
- Solid and hazardous waste management
- Environmental and geotechnical engineering design
- Forensic environmental, hydrological and geotechnical studies



KENNETH W. WEIN, CHMM

PRESIDENT

Education

B.B.A., University of Wisconsin, Milwaukee.

Graduate courses in Hydrology/Hydrogeology, Wright State University IRIS Program.

3 Years of Course Work in Civil Engineering, University of Wisconsin, Milwaukee, Wisconsin,

Wastewater Treatment and Chemistry, Waukesha County Technical College, Pewaukee, Wisconsin.

Groundwater Contamination and Remediation Techniques, University of Wisconsin, Madison, Wisconsin.

Professional Registrations/Certifications and Affiliations

ISO 14000 Lead Auditor
Certified Hazardous Materials Manager - Master Level
High Performance Gas Chromatography
Certified Site Assessor - State of Wisconsin
Certified Wastewater Treatment Operator - State of Wisconsin
President - Cedarburg Chamber of Commerce
Board of Directors - Forward Cedarburg (Development Arm of Cedarburg)
President - Wisconsin Chapter of Hazardous Materials Managers

Professional Experience

KEY ENGINEERING GROUP, LTD., Cedarburg, Wisconsin (1992 to present), Vice President, Principal Scientist.

DRAKE ENVIRONMENTAL, INC., Menomonee Falls, Wisconsin (1990 to 1992),

Project Scientist/Manager Field Operations.

CMC REAL ESTATE CORPORATION, SOO LINE RAILROAD, CHICAGO, MILWAUKEE, ST. PAUL & PACIFIC RAILROAD, Milwaukee, Wisconsin and Chicago, Illinois (1979 to 1990), Environmental Staff Engineer/Facility Manager, Manager of Environmental Control.

- Property acquisition/Development assistance
- ISO 14000
- Regulatory compliance audits
- Remedial investigation, design and oversight
- Wastewater engineering
- Stormwater management
- Pollution prevention and control
- CERCLA, RCRA and TSCA
- Environmental impact assessments (NEPA)
- Community relations/Involvement/Public speaking
- Financial evaluations/Budget oversight



LOREN CHARLES TRICK

SENIOR CHEMIST

Education

B.S., Chemistry, University of Wisconsin-Green Bay, 1974.

Professional Registrations and Affiliations

American Chemical Society

Technical Association of the Pulp and Paper Industry

Federation of Environmental Technologists

Professional Experience

KEY ENGINEERING GROUP, LTD., Cedarburg, Wisconsin (1999 to present), Senior Process Chemist.

SELF EMPLOYED CONSULTANT, Green Bay, Wisconsin (1998 to 1999),

Process Chemist.

MAXIM TECHNOLOGIES, INC., Milwaukee, Wisconsin (1996 to 1998),

Operations Manager.

RUST ENVIRONMENT & INFRASTRUCTURE, Sheboygan, Wisconsin (1990 to 1996), Business Development Manager.

DONOHUE & ASSOCIATES, INC., Sheboygan, Wisconsin (1979 to 1990),

Process Chemist.

AUTOTROL CORPORATION, Milwaukee, Wisconsin (1977 to 1979),

Pilot Plant Engineer.

FORT HOWARD PAPER COMPANY, Green Bay, Wisconsin (1974 to 1977),

Process Chemist.

- Soil and groundwater and chemistry analysis.
- Soil and groundwater remediation.
- Industrial wastewater and stormwater management studies.
- Process and wastewater chemistry analysis.
- Air emissions modeling and air permitting.
- Project management.



CURTIS M. HOFFART, CHMM

PROJECT SCIENTIST

Education/Training

B.S. Environmental and Public Health, University of Wisconsin, Eau Claire, Wisconsin.

Environmental Project Management Course, University of Wisconsin-Milwaukee.

Quantitative Risk Based Decision Making, National Ground Water Association.

Professional Registrations and Certifications

Certified Hazardous Materials Manager - Senior Level, No. 8948

Certified Asbestos Inspector (#AII-11111), State of Wisconsin

Professional Experience

KEY ENGINEERING GROUP, LTD., Cedarburg, Wisconsin (1994 to present), *Project Scientist.*

CHEMICAL WASTE MANAGEMENT (Division of Waste Management, Inc.), Menomonee Falls, Wisconsin (1993), Industrial Hygiene Intern.

- Environmental assessment
- Remedial investigation
- Field sampling
- Risk assessment and feasibility study
- Contaminant fate and transport evaluation
- Interim and remedial action
- Geotechnical investigation
- Solid and hazardous waste management
- Landfill and brownfields development
- Asbestos inspection



DANIEL K. PELCZAR, CPG, P.G. PROJECT ASSOCIATE/HYDROGEOLOGIST

Education

B.S. *Geology (Emphasis in Hydrogeology)*, University of Wisconsin, Oshkosh, Wisconsin, 1991. Minor in *Geography*, University of Wisconsin, Oshkosh, Wisconsin.

Professional Registrations and Affiliations

Professional Geologist - Wisconsin, No. 1158

Certified Professional Geologist - American Institute of Professional Geologist, No. 10246

Certified Site Assessor - Wisconsin, No. 41943

Certified Hydrogeologist - Wisconsin, as Defined in Wisconsin Administrative Code

Professional Experience

KEY ENGINEERING GROUP, LTD., Cedarburg, Wisconsin (1995 to Present), Project Associate/Hydrogeologist.

DPRA, INC., Menomonee Falls, Wisconsin (1993 to 1995),

Associate/Hydrogeologist.

TWIN CITY TESTING CORPORATION, Appleton, Wisconsin (1992 to 1993).

Environmental Scientist II/Hydrogeologist.

OMNNI ENGINEERS/ARCHITECTS/SURVEYORS/PLANNERS/SCIENTISTS, Appleton, Wisconsin (1991 to 1992), Hydrogeologist.

- Petroleum storage tank site assessments
- Chlorinated and petroleum contaminant site investigations
- Pedological, geological and hydrogeological sampling and interpretations
- Contaminant fate and transport evaluations including risk assessments
- Remedial action options evaluations and feasibility/pilot studies
- Passive and active soil and groundwater remediation activities
- Field geotechnical exploration projects
- Phase I and II Environmental Site Assessments
- Environmental research and documentation for litigation support
- Spill response projects with immediate surface and/or subsurface recovery





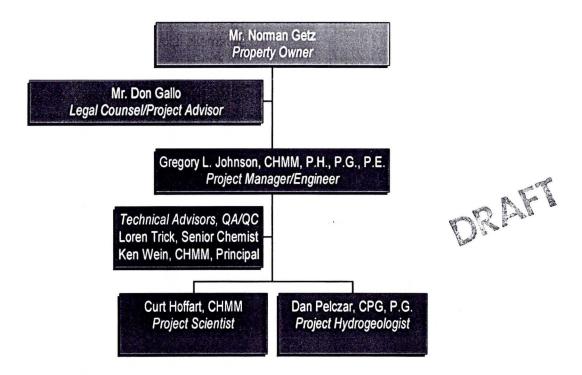
QUALIFICATIONS AND EXPERIENCE

KEY's qualifications and experience are summarized in the attached Statement of Qualifications.

KEY has selected a Project Team specifically to this project that has unique qualifications, technical expertise and experience in all components of the project. The Project Team will include:

- ☐ Wisconsin Registered Professional Engineers
- ☐ Wisconsin Registered Professional Geologists
- □ Wisconsin Registered Professional Hydrologists
- ☐ Certified Hydrogeologists in accordance with Wisconsin Administrative Code
- Certified Hazardous Materials Managers

Project Team Organization



^{*}Project Team resumes are attached.

^{*}KEY's project team will be supported by KEY's multi-disciplinary technical and administrative staff.

DRAFT

Representative Case Studies

The following are three projects that are representative of KEY's experience with similar projects:

Dry Cleaning Facility, West Bend, Wisconsin.

KEY conducted a site investigation of dry cleaning solvent contamination on behalf of the owner of a strip mall containing a dry cleaner. The contamination was confirmed during a Phase II Environmental Site Assessment. The site investigation was conducted under Wisconsin's Voluntary Party Liability Exemption (VPLE) program. The active WDNR oversight received under the VPLE program ensured WDNR "buy in" during each investigation phase. KEY successfully obtained reimbursement for environmental assessment and site investigation costs for our client under the Dry Cleaner Environmental Response Program (DERP).

Technically, the site investigation and evaluation of remedial alternatives offered several challenging components:

- A comprehensive characterization of the contaminant source was required, which included coring through the dry cleaner floor, conducting interior soil probes and conducting a large number of exterior soil probes in identified/suspected "hot spots."
- The site geology consists of relatively high permeability sands and silty sands.
- Contaminants have migrated onto several residential properties located immediately adjacent to and down gradient of the site, requiring significant negotiation with neighboring property owners.
- ✓ The site configuration severely limits potential remedial alternatives.

Case closure is currently being pursued using a passive, "risk-based" strategy. This strategy incorporates engineering and institutional controls and aggressive site-specific soil standards, as opposed to costly active remedial action. The comprehensive site characterization and WDNR "buy in" obtained during the site investigation provides the foundation that makes this strategy feasible/approvable.

Manufacturing Facility, Southeastern, Wisconsin.

KEY conducted Phase I/Phase II Environmental Site Assessments at a 60,000-square foot manufacturing facility. The Phase II Environmental Site Assessment indicated the presence of PCE in soil. KEY subsequently investigated the degree and extent of PCE contamination in soil and groundwater. The site investigation included soil probes/borings, groundwater monitoring wells and piezometers. KEY utilized a contaminant fate and transport model (SESOIL® software) to establish a site-specific soil cleanup level for PCE. The results of the modeling indicated that the concentrations of PCE in site soil, over time, would not impact site groundwater at concentrations exceeding State of Wisconsin groundwater standards.

- The WDNR indicated that the evaluation and report were one of the most technically sound that they had reviewed, which greatly expedited their review and closure approval process.
- It is KEY's understanding that this site was the first WDNR closure based on an evaluation of site-specific cleanup levels for chlorinated compounds.





It is estimated that KEY's efforts saved the client approximately \$500,000 in remedial action costs.

Manufacturing Facility, Grafton, Wisconsin.

KEY coordinated the remedial action of chlorinated solvents, including trichloroethane and 1,1,1-trichloroethane. Remedial action consisted of the excavation of impacted soils areas and ex situ, on-site treatment. Due to the contaminants of concern and associated hazardous waste issues, significant negotiation with the WDNR and refinement of the remedial approach was necessary to obtain approval of the selected remedial strategy. Remedial action consisted of soil vapor extraction in NR 600 exempt treatment "tanks" using specialized equipment. The remedial was approved in large part due to the following tasks conducted by KEY:

- Clearly documenting the selected approach and technology to the WDNR, addressing all potential regulatory and technical "snags" associated with on-site ex situ treatment of the contaminants of concern.
- Negotiated innovative target clean-up levels based on projected contaminant mass removal (as opposed to strict numerical standards).
- Developed a feasible strategy to gauge the success of remedial action in a timely manner, considering a wide array of site constraints and regulatory requirements.
- Negotiated exemptions with the WDNR during remedial action in order to complete the work in the most efficient and cost effective manner.

References

Wisconsin Central, Ltd.

Mr. Geoffrey Nokes 6250 North River Road, Suite 9000 Post Office Box 508 Rosemont, Illinois 60017-5081 Phone: (847) 318-4648

Snap-on Tools

Mr. Hiram Buffington 2801 80th Street Kenosha, Wisconsin 53141 Phone: (262) 656-5870 Forest County Potawatomi Community of Wisconsin

Mr. Ted Warpinski Freibert, Finerty & St. John, S.C. 330 East Kilbourn Avenue, Suite 1250 Milwaukee, Wisconsin 53202 Phone: (414) 271-0130



KEY can provide additional references upon request.

STATEMENT OF QUALIFICATIONS

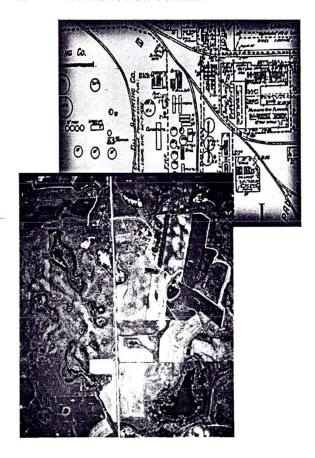
KEY ENGINEERING GROUP

•	ENGINEERING CONSULTING Environmental Civil Geotechnical Compliance	Delegate in March 1999 Trade Mission to India and November 1999 Trade Mission to Australia with Wisconsin Governor and the Department of Commerce
•	STAFF Professional Engineers Professional Geologists	Inc. Magazine's List of Top 500 Fastest-Growing Private Companies in America
•	Professional Hydrologists Certified Hazardous Materials Managers ISO 14001 Lead Auditors Environmental/Civil/Geotechnical Engineers Geologists/Hydrogeologists Chemists and Biologists Certified Site Assessors Asbestos Inspectors/Supervisors Lead Inspectors/Risk Assessors	Metropolitan Milwaukee Association of Commerce Council of Small Business Executives Future 50 List
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•	Industrial Commercial Residential Agricultural Governmental/Municipal Financial	
•	Legal Construction Petroleum Developers/Realtors Educational	
•	Transportation	

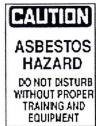


ENVIRONMENTAL ASSESSMENT

- ☐ PHASE I ENVIRONMENTAL ASSESSMENT
- ☐ TRANSACTION SCREEN

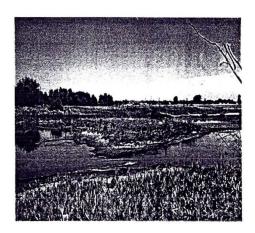


□ ASBESTOS/LEAD INSPECTION



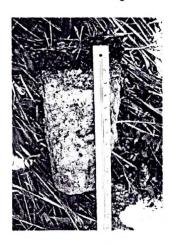
ENVIRONMENTAL IMPACT ANALYSIS

- NATIONAL ENVIRONMENTAL POLICY ACT (NEPA)
- Environmental Assessment
- Environmental Impact Statement
- NHPA Section 106 Analysis



☐ WETLAND STUDIES

- Wetland Delineation
- Wetland Mitigation Analysis
- Clean Water Act Permitting

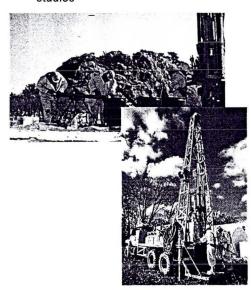




ENVIRONMENTAL CONTAMINATION

SITE INVESTIGATION

- Source identification/"fingerprinting"
- Soil/sediment/groundwater/surface water
- Petroleum, industrial solvents, heavy metals, PCBs/pesticides
- Hydrogeologic, geophysical, biodegradation studies



RISK-BASED CORRECTIVE ACTION ANALYSIS

- ☐ CONTAMINANT FATE AND TRANSPORT ANALYSIS
- ☐ RISK ASSESSMENT
- Conceptual model development
- Qualitative and quantitative analysis

FEASIBILITY STUDY

- Remedial action options evaluation
- Cost estimating

☐ REMEDIAL ACTION

- Ex-situ/in-situ soil/groundwater remedial action
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- Solid and hazardous waste sites
- Free-product recovery
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- Institutional/administrative controls



COORDINATION WITH CONSTRUCTION

- Site development/brownfield redevelopment
- Road and rail construction

RCRA CORRECTIVE ACTION

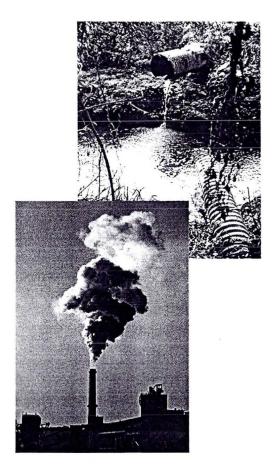
- CERCLA REMEDIAL AND REMOVAL ACTIONS
- OPERATION AND MAINTENANCE



COMPLIANCE

ENVIRONMENTAL ENGINEERING

- Air pollution control
- Water, wastewater and stormwater



ENVIRONMENTAL MANAGEMENT

- Pollution prevention
- Waste minimization
- Environmental Management Systems
- ISO 14001 Lead Auditors

→ COMPLIANCE

- Compliance audits
- Air permitting
- Air emissions inventory reporting
- Hazardous waste reporting
- SARA Title III reporting
- Toxic Release Inventory reporting
- Stormwater permits/management plans
- NPDES permits

■ ENVIRONMENTAL SAFETY

- Spill Prevention, Control and Countermeasures Plans
- Process Safety Management Plans
- Risk Management Plans

☐ HAZARDOUS WASTE MANAGEMENT



UNDERGROUND AND ABOVEGROUND STORAGE TANKS MANAGEMENT

- Site assessment
- Closure documentation and reporting



CIVIL

GEOTECHNICAL

CIVIL ENGINEERING

Civil/development engineering

Grading/pavement plans
Utility plans

• Hydrological analysis

Stormwater retention/detention analysis Floodplain analysis Dam failure/stability analysis

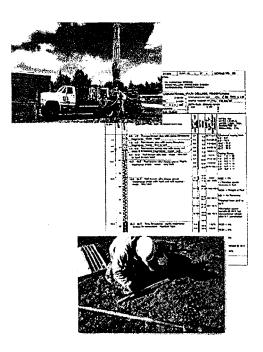
Treatment wetland design

Stormwater Wastewater

☐ CONSTRUCTION SERVICES

- Bid documents/specifications
- As-Built documentation
- Construction management
- Fill control and compaction testing
- Foundation subgrade evaluation
- Pavement placement monitoring
- Concrete testing
- Construction monitoring

□ GEOTECHNICAL EXPLORATION



GEOTECHNICAL ENGINEERING

- Foundations
- Pavements
- Slope stability
- Settlement
- Landfill liner/cover system design
- Forensic evaluations



PROJECT MANAGEMENT

- ☐ INTEGRAL PROJECT TEAM MEMBER THROUGH
- Quality Engineering

Project Team Customized Specifically to Client's Needs and Project Goals

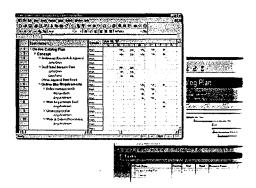
Superior Communication

Appropriate and regular reporting from the project team to the Client

Clear channels of communication between the project team, the Client and its representatives

Schedule Maintenance

Timely completion of work according to an established project schedule



Cost Effectiveness

Costs within the established budget

GRANT/REIMBURSEMENT PROGRAMS

- ☐ AGGRESSIVE AND EXPERIENCED
- □ BROWNFIELDS
- One of the first State of Wisconsin Brownfields Program Grants
- □ WASTE REDUCTION AND RECYCLING DEMONSTRATION GRANT PROGRAM
- Wisconsin Waste Reduction and Recycling Demonstration Program Grant for the study of phytoremediation
- PETROLEUM ENVIRONMENTAL CLEANUP FUND ACT PROGRAM
- Greater than 99% reimbursement of Petroleum Environmental Cleanup Fund Act (PECFA) claims for our clients
- DRY CLEANER ENVIRONMENTAL RESPONSE FUND PROGRAM



GREGORY L. JOHNSON, CHMM, P.H., P.G., P.E. SENIOR ENGINEER/SCIENTIST

Education

M.S.E. Geotechnical Engineering, Purdue University, West Lafayette, Indiana.

B.S.E. Civil/Geological Engineering, Purdue University, West Lafayette, Indiana.

B.S. Geology, Purdue University, West Lafayette, Indiana.

Professional Registrations and Certifications

Registered Professional Engineer - Wisconsin, Tennessee

Registered Professional Geologist - Wisconsin, Illinois, Tennessee

Registered Professional Hydrologist - Wisconsin

Certified Hydrogeologist - Wisconsin, per Wisconsin Administrative Code

Certified Hazardous Materials Manager - Master Level

American Society of Civil Engineers - Member Status

American College of Forensic Examiners/American Board of Engineering and Technology

Diplomat Status in Forensic Engineering and Technology

Professional Experience

KEY ENGINEERING GROUP, LTD., Cedarburg, Wisconsin (1995 to present), Senior Engineer/Scientist..

RUST ENVIRONMENT AND INFRASTRUCTURE, Sheboygan, Wisconsin (1992 to 1995), Project Manager/Engineer.

HARZA ENGINEERING (ENVIRONMENTAL SERVICES), Chicago, Illinois (1989 to 1992), Staff Engineer.

PURDUE UNIVERSITY, Civil Engineering Department, West Lafayette, Indiana (1987 to 1989), Research Assistant.

- Environmental assessment
- Remedial and hydrogeological investigation
- Hydrological and geotechnical study
- Contaminant fate and transport evaluation
- Risk assessment and feasibility study
- Solid and hazardous waste management
- Environmental and geotechnical engineering design
- Forensic environmental, hydrological and geotechnical studies



KENNETH W. WEIN, CHMM

PRESIDENT

Education

B.B.A., University of Wisconsin, Milwaukee.

Graduate courses in Hydrology/Hydrogeology, Wright State University IRIS Program.

3 Years of Course Work in Civil Engineering, University of Wisconsin, Milwaukee, Wisconsin,

Wastewater Treatment and Chemistry, Waukesha County Technical College, Pewaukee, Wisconsin.

Groundwater Contamination and Remediation Techniques, University of Wisconsin, Madison, Wisconsin,

Professional Registrations/Certifications and Affiliations

ISO 14000 Lead Auditor
Certified Hazardous Materials Manager - Master Level
High Performance Gas Chromatography
Certified Site Assessor - State of Wisconsin
Certified Wastewater Treatment Operator - State of Wisconsin
President - Cedarburg Chamber of Commerce
Board of Directors - Forward Cedarburg (Development Arm of Cedarburg)
President - Wisconsin Chapter of Hazardous Materials Managers

Professional Experience

KEY ENGINEERING GROUP, LTD., Cedarburg, Wisconsin (1992 to present), Vice President, Principal Scientist.

DRAKE ENVIRONMENTAL, INC., Menomonee Falls, Wisconsin (1990 to 1992), Project Scientist/Manager Field Operations.

CMC REAL ESTATE CORPORATION, SOO LINE RAILROAD, CHICAGO, MILWAUKEE, ST. PAUL & PACIFIC RAILROAD, Milwaukee, Wisconsin and Chicago, Illinois (1979 to 1990), Environmental Staff Engineer/Facility Manager, Manager of Environmental Control.

- Property acquisition/Development assistance
- ISO 14000
- Regulatory compliance audits
- Remedial investigation, design and oversight
- Wastewater engineering
- Stormwater management
- Pollution prevention and control
- CERCLA, RCRA and TSCA
- Environmental impact assessments (NEPA)
- Community relations/Involvement/Public speaking
- Financial evaluations/Budget oversight



LOREN CHARLES TRICK

SENIOR CHEMIST

Education

B.S., Chemistry, University of Wisconsin-Green Bay, 1974.

Professional Registrations and Affiliations

American Chemical Society

Technical Association of the Pulp and Paper Industry

Federation of Environmental Technologists

Professional Experience

KEY ENGINEERING GROUP, LTD., Cedarburg, Wisconsin (1999 to present),

Senior Process Chemist.

SELF EMPLOYED CONSULTANT, Green Bay, Wisconsin (1998 to 1999),

Process Chemist.

MAXIM TECHNOLOGIES, INC., Milwaukee, Wisconsin (1996 to 1998),

Operations Manager.

RUST ENVIRONMENT & INFRASTRUCTURE, Sheboygan, Wisconsin (1990 to 1996),

Business Development Manager.

DONOHUE & ASSOCIATES, INC., Sheboygan, Wisconsin (1979 to 1990),

Process Chemist.

AUTOTROL CORPORATION, Milwaukee, Wisconsin (1977 to 1979),

Pilot Plant Engineer.

FORT HOWARD PAPER COMPANY, Green Bay, Wisconsin (1974 to 1977),

Process Chemist.

- Soil and groundwater and chemistry analysis.
- Soil and groundwater remediation.
- Industrial wastewater and stormwater management studies.
- Process and wastewater chemistry analysis.
- Air emissions modeling and air permitting.
- Project management.



CURTIS M. HOFFART, CHMM

PROJECT SCIENTIST

Education/Training

B.S. Environmental and Public Health, University of Wisconsin, Eau Claire, Wisconsin.

Environmental Project Management Course, University of Wisconsin-Milwaukee.

Quantitative Risk Based Decision Making, National Ground Water Association.

Professional Registrations and Certifications

Certified Hazardous Materials Manager - Senior Level, No. 8948

Certified Asbestos Inspector (#All-11111), State of Wisconsin

Professional Experience

KEY ENGINEERING GROUP, LTD., Cedarburg, Wisconsin (1994 to present), Project Scientist.

CHEMICAL WASTE MANAGEMENT (Division of Waste Management, Inc.), Menomonee Falls, Wisconsin (1993), Industrial Hygiene Intern.

- Environmental assessment
- Remedial investigation
- Field sampling
- Risk assessment and feasibility study
- Contaminant fate and transport evaluation
- Interim and remedial action
- Geotechnical investigation
- Solid and hazardous waste management
- Landfill and brownfields development
- Asbestos inspection



DANIEL K. PELCZAR, CPG, P.G. PROJECT ASSOCIATE/HYDROGEOLOGIST

Education

B.S. *Geology (Emphasis in Hydrogeology)*, University of Wisconsin, Oshkosh, Wisconsin, 1991. Minor in *Geography*, University of Wisconsin, Oshkosh, Wisconsin.

Professional Registrations and Affiliations

Professional Geologist - Wisconsin, No. 1158

Certified Professional Geologist - American Institute of Professional Geologist, No. 10246

Certified Site Assessor - Wisconsin, No. 41943

Certified Hydrogeologist - Wisconsin, as Defined in Wisconsin Administrative Code

Professional Experience

KEY ENGINEERING GROUP, LTD., Cedarburg, Wisconsin (1995 to Present),

Project Associate/Hydrogeologist.

DPRA, INC., Menomonee Falls, Wisconsin (1993 to 1995),

Associate/Hydrogeologist.

TWIN CITY TESTING CORPORATION, Appleton, Wisconsin (1992 to 1993),

Environmental Scientist II/Hydrogeologist.

OMNNI ENGINEERS/ARCHITECTS/SURVEYORS/PLANNERS/SCIENTISTS, Appleton, Wisconsin (1991 to 1992), Hydrogeologist.

- Petroleum storage tank site assessments
- Chlorinated and petroleum contaminant site investigations
- Pedological, geological and hydrogeological sampling and interpretations
- Contaminant fate and transport evaluations including risk assessments
- Remedial action options evaluations and feasibility/pilot studies
- Passive and active soil and groundwater remediation activities
- Field geotechnical exploration projects
- Phase I and II Environmental Site Assessments
- Environmental research and documentation for litigation support
- Spill response projects with immediate surface and/or subsurface recovery





SCOPE OF WORK

The following scope of work assumes that contamination has been detected at the site and the WDNR has been notified.

Task 1 Site Investigation Work Plan

	•
✓	Assist with submittal of DERP Potential Claim Notification.
√	Research applicable site and project history.
	Prepare a <i>Site Investigation Work Plan (SIWP)</i> in accordance with NR 716 and submit to the WDNR. The <i>SIWP</i> will document applicable background information and the proposed site investigation objectives, scope, methods and schedule. The objectives of the site investigation will be to determine the following:
	(1) Degree and extent of soil contamination and groundwater contamination, if present.
	(2) Nature and distribution of geologic materials on the site.
	(3) Hydraulic conductivities of materials where contaminated groundwater is found, including the downgradient perimeter of the groundwater contaminant plume.
	(4) Whether there is evidence of migration of contamination within a utility corridor.
	(5) Whether there is evidence of migration of contamination to building foundation drain tile, sumps or other points of entry into buildings.
Task 2	Field Investigation
	Conduct initial soil probe investigation within building (hand probes) and on the exterior of the building to define the magnitude and extent of soil contamination. The locations of the soil probes will be based on the interior building and exterior site layout and will be subject to underground utility and infrastructure constraints.
	KEY assumes a total of 10 soil probes (4 interior and 6 exterior) will be advanced during this phase of the site investigation.
	All soil samples collected from the soil probes will be field screened with a photoionization detector.
	If feasible, groundwater samples will be collected from temporary well points within the soil probes.
	KEY assumes groundwater samples will be obtained from 5 of the soil probes.



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	4-2 DRAFT
	Prepare a <i>Site Investigation Report (SIR)</i> in accordance with NR 716 and submit to the WDNR/WDCOM. The <i>SIR</i> will document the site investigation objectives, scope, rationale, methods, results, conclusions and recommendations.
Task 3	Site Investigation Report
	This proposal does not include costs for investigation derived waste disposal.
0	Assist with the disposal of investigation derived waste (drummed soil and groundwater).
Ò	The in-situ hydraulic conductivity at each monitoring well location will be determined in accordance with NR 746.
	If applicable, down-well testing of select natural attenuation indicator parameters will be conducted with a Hydrolab DataSonde® 4 and MiniSonde® Water Quality Multiprobe.
	KEY assumes a total of 15 groundwater samples (5 from soil probes, 8 from monitoring wells and 2 duplicates for quality assurance) will be submitted for laboratory analysis during the site investigation.
	KEY anticipates that a minimum of two rounds of groundwater samples will be collected from the monitoring wells during the site investigation. Collected groundwater samples will be submitted to a WDNR certified laboratory for analysis of VOCs.
	This proposal does not include costs for installing piezometers.
	If applicable based on groundwater monitoring results and the nature and distribution of geologic materials on the site, piezometers may be required to determine the vertical extent of groundwater contamination.
	KEY assumes a total of 4 groundwater monitoring wells will be installed during the site investigation.
	Based on the results of initial soil probe investigation, groundwater monitoring wells will be installed and developed in accordance with NR 141. The monitoring wells will be surveyed. KEY anticipates that given the site constraints, that monitoring wells will have to be installed in adjacent City right-of-ways and associated permits will have to be obtained.
	KEY assumes a total of 23 soil samples (15 from soil probes, 8 from soil borings for monitoring wells) will be submitted for laboratory analysis during the site investigation.
	Select soil samples will be submitted to a WDNR certified laboratory for analysis of VOCs.

If the Task 2 scope of work does not define the degree and extent of contamination, the site investigation data will be provided in a technical memorandum. The technical memorandum will also include a recommended scope of work to meet NR 716 site investigation requirements.

Task 4 Remedial Action Options Report

If appropriate, based on the results of the SI, a Remedial Action Options Report (RAOR) will be prepared to document the evaluation and selection of the most technically and economically feasible remedial action option in accordance with NR 722. The RAOR will be submitted to the WDNR for approval.

WDNR approval of the RAOR will likely be the first DERP reimbursement application milestone.

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SCHEDULE AND COST ESTIMATE



A project schedule is depicted on the attached Gantt chart.

The following table summarizes a the cost estimate for Tasks 1 through 4. A detailed spreadsheet breakdown per task is attached.

	TASK	ENGIN	CONTRACTOR	
		Labor	Expenses	
Task 1	Site Investigation Work Plan	\$1,765	\$100	\$0
Task 2	Field Investigation	\$9,460	\$2,122	\$11,640
Task 3	Site Investigation Report	\$4,780	\$200	\$0
Task 4	Remedial Action Options Report	\$4,010	\$200	\$0

- Cost estimate is subject to assumption identified in Scope of Work Section.
- ✓ Refinement of this cost estimate will be possible following completion of Task 1.
- ✓ Competitive bidding will be used by KEY to establish contractor costs for Task 2.



PROJECT SCHEDULE SITE INVESTIGATION 6854 West Beloit Road, Milwuakee, WI

							20	01	
Task Name	December	January	February	March	April	May	June	July	August
NOTICE TO PROCEED		•	♦ 2/1						
SITE INVESTIGATION WORK PLAN				ı					
FIELD INVESTIGATION									
SITE INVESTIGATION REPORT									
REMEDIAL ACTION OPTIONS REPORT									

COST ESTIMATE

SITE INVESTIGATION 6854 West Beloit Road Milwaukee, Wisconsin

· · · · · · · · · · · · · · · · · · ·	T	Task 1		Task 2		Task 3		Task 4		Total
KEY Labor Costs		Site Investigation	Work Plan	Field Investigation		Site Investigation	n Report	Remedial Action	n Options Report	
	Rate (\$/hr)	Hours	Cost	Hours	Cost	Hours	Cost	Hours	Cost	
Principal	\$110.00	1	\$110.00	1	\$110.00	2	\$220.00	2	\$220.00	
Senior Engineer/Scientist	\$95.00	3	\$285.00	6	\$570.00	6	\$570.00	12	\$1,140.00	
Project Engineer/Scientist	\$85.00	8	\$680.00	24	\$2,040.00	20	\$1,700.00	24	\$2,040.00	
Staff Engineer/Scientist	\$70.00	6	\$420.00	0	\$0.00	24	\$1,680.00) 0	\$0.00	
Field Engineer/Scientist	\$55.00	0	\$0.00	120	\$6,600.00	0	\$0.00	0	\$0.00	
CAD Technician	\$50.00	4	\$200.00	0	\$0.00	8	\$400.00	8	\$400.00	
Staff Assistant	\$35.00	2	\$70.00	4	\$140.00	6	\$210.00	6	\$210.00	
Total KEY Labor Costs			\$1,765.00		\$9,460.00		\$4,780.00		\$4,010.00	\$20,015.00
KEY Expenses										
	Unit Cost	Quantity	Cost	Quantity	Cost	Quantity	Cost	/	Cost	
55-Gallon Drums (EACH)	\$40.00	0	\$0.00	6	\$240.00	0	\$0.00	0	\$0.00	
CAD Station (HOUR)	\$25.00	4	\$100.00	0	\$0.00	8	\$200.00	8	\$200.00	
Hydro Lab (DAY)	\$125.00	, 0	\$0.00	2	\$250.00	0	\$0.00	0	\$0.00	
Concrete Coring Equipment (DAY)	\$100.00	0	\$0.00	1	\$100.00	0	\$0.00	0	\$0.00	
Hand Soil Probe (DAY)	\$150.00	0	\$0.00	1	\$150.00	0	\$0.00	0	\$0.00	
Field Scale (DAY)	\$25.00	0	\$0.00	4	\$100.00	0	\$0.00	0	\$0.00	
City ROW Permits (EA)	\$125.00	0	\$0.00	2	\$250.00	0	\$0.00	0	\$0.00	
Monitoring Well Sampling (EACH)	\$45.00	0	\$0.00	8	\$360.00	0	\$0.00	0	\$0.00	
PID (DAY)	\$75.00	0	\$0.00	4	\$300.00	0	\$0.00	0	\$0.00	
Hermit/Transducer (DAY)	\$150.00	0	\$0.00	1	\$150.00	0	\$0.00	0	\$0.00	
Service Truck (MILE)	\$0.45	0	\$0.00	160	\$72.00	0	\$0.00	0	\$0.00	
Survey Equipment (DAY)	\$65.00	} 0	\$0.00	2	\$130.00	0	\$0.00	0	\$0.00	
Water Level Indicator (DAY)	\$10.00	0	\$0.00	2	\$20.00	0	\$0.00	0	\$0.00	
Total KEY Expenses			\$100.00		\$2,122.00		\$200.00		\$200.00	\$2,622.00
Subcontractor Costs					:					
	Unit Cost	Quantity	Cost	Quantity	Cost	Quantity	Cost	Quantity	Cost	
ANALYTICAL LABORATORY	1	ĺ								
VOC (Groundwater)	\$80.00	0	\$0.00	15	\$1,200.00	0	\$0.00	0	\$0.00	
RNA Parameters (Groundwater)	\$75.00	0	\$0.00	8	\$600.00	0	\$0.00	0	\$0.00	
VOC (Soil)	\$80.00	0	\$0.00	23	\$1,840.00	0	\$0.00	0	\$0.00	
SURVEY (LS)	\$2,500.00	0	\$0.00	1	\$2,500.00	0	\$0.00	0	\$0.00	
SOIL PROBE (LS)	\$1,500.00	0	\$0.00	1	\$1,500.00	0	\$0.00) 0	\$0.00	
DRILLING/WELL INSTALLATION (LS)	\$4,000.00	0	\$0.00	1	\$4,000.00	0	\$0.00	0	\$0.00	
Total Subcontractor Costs			\$0.00		\$11,640.00		\$0.00		\$0.00	\$11,640.00
TOTAL COST			\$1,865.00		\$23,222.00		\$4,980.00		\$4,210.00	\$34,277.00





CERTIFICATIONS AND INSURANCE

In accordance with NR 169, KEY certifies that:

KEY's staff and facilities are more than capable of implementing all phases of the project.
KEY's staff and technical reviewers are well qualified to keep Mr. Getz advised on all technical and regulatory matters associated with the project.
KEY will perform all services in an ethical, professional and timely manner.
KEY and project contractors will comply with Chapters NR 140, NR 169 and NR 700 to 728 of the Wisconsin Administrative Code.
KEY's project documents and records will be made available to the WDNR upon request.
KEY maintains the required insurance coverage as specified in NR 169 (a copy of KEY's insurance certificate is attached).



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	cedarburg wi 53		INSURER E					
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LTR	TYPE OF INSURANCE	POLICY NUMBER	POLICY EFFECTIVE DATE (MM/DD/YY)	POLICY EXPIRATION DATE (MM/DD/YY)	LIMIT	rs		
	GENERAL LIABILITY			-	EACH OCCURRENCE	\$ 1000000		
A	X COMMERCIAL GENERAL LIABILITY	83SBALR5403	06/26/00	06/26/01	FIRE DAMAGE (Any one fire)	\$ 300000		
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					PERSONAL & ADV INJURY	\$ 1000000		
					GENERAL AGGREGATE	\$ 2000000		
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					PROPERTY DAMAGE (Per accident)	s		
	GARAGE LIABILITY				AUTO ONLY - EA ACCIDENT	s		
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3	EXCESS LIABILITY	02073175402	06/26/00	06/26/01	EACH OCCURRENCE	\$ 5000000		
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A	EMPLOYERS' LIABILITY	83WBCFN9042	06/26/00	06/26/01		\$ 100000		
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