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Wisconsin Department of Natural Resources Remediation and Redevelopment Program Northeast Regional Headquarters 2984 Shawano Avenue Green Bay, WI 54313-6727 Attention: Tauren Beggs (920) 662-5178

Dear Mr. Beggs

This correspondence is a follow-up to our telephone conversation on December 5, 2016, concerning a letter addressed to Mr. Robert Fetter, Fisher Scientific International, LLC from The State of Wisconsin, Department of Natural Resources (WDNR) that was sent on November 18, 2016, by Denise D. Daneiski, Environmental Program Associate/Outreach, Remediation & Redevelopment Program.

The letter concerns the reported release to WDNR on October 25, 2016 on behalf of Fisher Scientific International, LLC of volatile organic compounds (VOCs), metals and lead compounds on the former Hamilton Industries Site, 1316 18th Street, Two Rivers, WI (Inter of 16th Street & E River Street-vacated) BRRTS Activity #02-36-578316.

According to the Legal Responsibilities defined with the WDNR letter, I would like to advise you that Thermo Fisher Scientific, Inc, on behalf of Fisher Scientific International, LLC has hired ERM to be the environmental consultant to prepare the site investigative work plan, which will be sent to your attention for an informal review and approval. ERMs contact information is:

David de Courcy-Bower ERM - Senior Project Manager 700 W. Virginia Street, Suite 601, Milwaukee, WI 53204 david.decourcybower@erm.com (414) 977-4705

Also, I wish to advise you of the new mailing address for Robert Fetter, concerning future correspondences to Fisher Scientific, International, LLC:

Robert H. Fetter , Vice President – Risk Management Thermo Fisher Scientific, Inc 168 Third Avenue Waltham, MA 02451 (781) 622-1176 Finally, I have been assigned responsibility on behalf of Robert Fetter to fulfill the necessary steps to comply with our legal responsibilities. My contact Information is:

Rick Podlaski , Senior Risk Manager Thermo Fisher Scientific, Inc. P.O. Box 17340 Stamford, Connecticut 06907 (203) 428 – 6201 Rick.podlaski@thermofisher.com

Please contact me directly if you should have any questions.

Respectfully,

Rick Podlaski

CC: Robert H. Fetter – Thermo Fisher David de Courcy-Bower - ERM